When I took part in creating the ENS Foundation in 1986, along with Laurent Fabius, we were convinced that it would one day provide invaluable support for the École normale supérieure, within Université PSL, of which it is now an integral part.

Today, this source of private funding has become crucial for the development of these institutions, including the ENS. In France and throughout the world, all the prestigious schools, universities, research and cultural institutions use sponsorship to fund their ambitious plans and major projects.

The ENS Foundation, which I am most pleased and honoured to chair, has launched a fully-fledged international campaign to raise private sector funds. Initiated in 2016, our annual fundraising appeals and the enthusiastic response to them by our alumni have proven convincing.

The ENS must expand its mission as an education and research institution, keeping step with the digital generation and all the current media and techniques that enable knowledge to be shared and acquired. From providing tailored tuition for each individual to inventing unimaginable innovations, our mission is constantly evolving and we must adapt accordingly.

The Foundation has therefore committed itself wholeheartedly to this fundraising campaign, to provide funds for ambitious projects that will enable ENS/PSL to take its rightful place among the best universities in the world, and to meet the needs of researchers, students and society.

To succeed, we need support from all the École normale supérieure students and alumni, as well as from companies, foundations and everyone who is drawn to the excellent standards of research and training at the ENS. The School enables a myriad of KNOWLEDGE to be produced and distributed, which is available for everyone, free of charge, 24 hours a day, 7 days a week, for seven billion human beings.

I extend my warm thanks to all those who have pioneered and supported the Foundation and, by doing so, who are striving to develop the School and “open its doors” to everyone.

« Let’s raise funds for ambitious projects that will enable ENS/PSL to take its rightful place among the best universities in the world. »

LIONEL ZINSOU
Chairman of the ENS Foundation

1 Université PSL (Paris Sciences et Lettres University) is a university community comprising 9 prestigious higher education institutions in Paris.
When I was offered the role of directing and relaunching the ENS Foundation in 2013, I never imagined it would be such an adventure!

The years that followed saw many changes, with new statutes that enabled the Foundation to make a fresh start with greater scope and stronger governance. Breathing new life into the project required the combined determination of all the School’s stakeholders together with the Foundation’s Board of Directors, with support from ENS alumni and their associations: A-Ulm, Club des Normaliens dans l’Entreprise. They all provided their unwavering support, without which nothing would have been possible.

The Foundation, which had formerly managed the Blaise Pascal Chairs using funds from state and regional subsidies, was then able to fund new operations, thanks to support from sponsors and ENS alumni:

- Research chairs subsidised by companies as diverse as Mitsubishi, Axa, Louis Vuitton and Almerys.
- An annual conference thanks to the generosity of Olivier Legrain, a major benefactor.
- International mobility grants and need-based grants for students at the École normale supérieure.

Since the first fundraising campaign was launched in 2016, nearly four hundred donors have responded and made a contribution to the various areas of development that were proposed. In particular, these donations have enabled one room of the humanities library to be renovated, a piano to be purchased, grants to be funded, laboratory equipment to be purchased, and many other activities. It is our ambition to fund major interdisciplinary projects that will serve the ENS and its international development.

I would like to thank former students, companies, donors and friends of the ENS for their trust and loyal support. 2018 was a turning point for the École normale supérieure, which has high ambitions: more than ever, the ENS Foundation is proud to accompany and support the School in its plans for development.

1 Club of ENS alumni working in the business sector
Since I took up my position as director of the École normale in 2012, I have endeavoured to open up our wonderful institution so that it can take its rightful place among the best universities in the world.

This opening-up process has taken several forms:

- The admission of new students alongside the normaliens élèves. These normaliens étudiants, from France or overseas, are selected with a new type of entrance exam, based both on academic merit and on their projects, especially for research.
- The leading role taken by the ENS within the Paris Sciences et Lettres University, with the creation of new academic partnerships, a joint department for innovation and technology transfer, an innovative “CPES” multidisciplinary undergraduate programme, etc.
- Outreach to companies with the creation of several research chairs, funded by corporate sponsorship.

I commenced my second term of office in 2017 with the ambition of diversifying and increasing our financial resources, to provide the necessary means for the School’s development... in order to respond to the scientific challenges and issues facing society in the 21st century.

2018 therefore marks the launch of an ambitious international fundraising campaign, targeting private individuals as well as foundations and companies. We are focusing our fundraising efforts on three main areas: research and training, student grants and heritage.

This is also an opportunity for the ENS to implement major interdisciplinary projects on four topics that we consider essential issues both for the School and for society: data science and artificial intelligence, quantitative biology, the living planet, and also a wide variety of subjects surrounding globalization. The objective is for the science and humanities departments to work together on these important topics.

I truly admire the Foundation’s progress over the last few years, and extend my sincere thanks to all the men and women who have supported it since 2016, and have thus helped the ENS to grow. I hope that you will continue to support us to achieve our ambitious plans.

1 Students at the École normale supérieure are known as “normaliens” and a portion of these students, called “normaliens élèves”, have specific status as trainee civil servants.
THE CAMPAIGN COMMITTEE

To assist the ENS and the ENS Foundation in their fundraising campaign, a campaign committee was formed, which I am both honoured and pleased to chair. The role of each member of this committee is to help the School and the Foundation as best we can to reach the fundraising goals that they have set themselves, by mobilizing our professional and personal networks, identifying and approaching potential donors, and providing advice on companies that may be interested in funding certain research projects. We are a committee of ambassadors, actively working for the future of our School.

ANNE BOUVEROT
Chairperson of the board of directors, Technicolor
Chairperson of the campaign committee (1985 S)

External members of the campaign committee

Anne Bouverot, Chairperson of the campaign committee (1985 S)
Pascal Blanqué, Chief Investment Officer, Amundi (1985 L)
Sophie Boissard, Managing Director, Korian group (1989 L)
Jean-Philippe Bouchaud, Co-founder, Chairman of Capital Fund Management (1981 S)
François Brunet, Partner, Logan Lovells LLP (1979 L)
Hélène Huby, VP Space Strategy Advisor, Airbus (1999 L)
Stéphane Israël, Chief Executive Officer, Arianespace (1991 L)
Isabelle Kocher, Chief Executive Officer, Engie (1987 S)
Xavier Lazarus, Chairman, Elaïa Partners (1991 S)
Nicolas Paulmier, Partner, Cinven (1983 S)
Cédric Villani, Mathematician, French Member of Parliament (1992 S)
Antoine Winckler, Lawyer, Cleary Gottlieb Steen & Hamilton LLP (1976 L)

Ex officio members

Jacques Massot, Director of the ENS Foundation (1968 L)
Marc Mézard, Director of the ENS, Vice Chairman of the ENS Foundation (1976 S)
Lionel Zinsou, Chairman of the ENS Foundation (1975 L)
« Science knows no country, because knowledge belongs to humanity, and is the torch which illuminates the world. »

LOUIS PASTEUR
(ENS, 1843 S)
Fundraising activities in 2018 are part of an ambitious international fundraising campaign until 2022, targeting companies, private individuals (alumni and friends) and foundations.

This campaign focuses on three areas:
- **Research and development** (with four cross-cutting, interdisciplinary themes: data science and artificial intelligence, globalization, quantitative biology and the planet)
- **Heritage**
- **Student grants** (need-based grants, etc.)

### Allocation of donations from private individuals

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>International</td>
<td>€27,120</td>
</tr>
<tr>
<td>Scholarships/ENS students</td>
<td>€20,000</td>
</tr>
<tr>
<td>Research</td>
<td>€19,912</td>
</tr>
<tr>
<td>Heritage</td>
<td>€46,156</td>
</tr>
<tr>
<td>ENS Foundation</td>
<td>€15,000</td>
</tr>
<tr>
<td>Donations earmarked for the</td>
<td></td>
</tr>
<tr>
<td>development of the Foundation</td>
<td></td>
</tr>
<tr>
<td></td>
<td>€100,500</td>
</tr>
</tbody>
</table>

### Funds received by type of donor

- **Companies**: €916,864
- **Private individuals**: €228,688
- **Total**: €1.1 M

### Key Figures

- **€1.3 M** of donations pledged over 5 years
- **€228,688** of donations from private individuals
- **200 +** individual and corporate donors
- **€916,864** of donations from companies in the form of research chairs or projects


## SUMMARY FINANCIAL STATEMENTS

The ENS Foundation’s annual financial statements are prepared by chartered accountants and certified by an Independent Auditor. The accounts are approved by the board of directors and published in the *Journal Officiel*. They are also sent to the Paris Prefecture, the French Ministry of the Interior and the Minister for Higher Education and Research.

<table>
<thead>
<tr>
<th>REVENUE</th>
<th>12.31.2018</th>
<th>12.31.2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Subsidies from corporate chairs and public authorities</td>
<td>1 557 191</td>
<td>1 361 881</td>
</tr>
<tr>
<td>Alumni campaigns</td>
<td>128 549</td>
<td>121 273</td>
</tr>
<tr>
<td>Donations and bequests received</td>
<td>189 054</td>
<td></td>
</tr>
<tr>
<td>Prior income carried over and used during the financial year</td>
<td>263 874</td>
<td>208 782</td>
</tr>
<tr>
<td>Financial income</td>
<td>50 339</td>
<td>37 755</td>
</tr>
<tr>
<td>Other income</td>
<td>21 409</td>
<td>44 491</td>
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<tr>
<td><strong>TOTAL revenue</strong></td>
<td><strong>2 210 416</strong></td>
<td><strong>1 774 182</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENDITURE</th>
<th>12.31.2018</th>
<th>12.31.2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expenditure from chair and public authority subsidies</td>
<td>1 397 355</td>
<td>1 315 659</td>
</tr>
<tr>
<td>Expenditure from dedicated funds</td>
<td>258 659</td>
<td>198 004</td>
</tr>
<tr>
<td>Funds allocated for future commitments (provisions for dedicated funds)</td>
<td>287 146</td>
<td>85 051</td>
</tr>
<tr>
<td>Fundraising expenses</td>
<td>13 426</td>
<td>14 319</td>
</tr>
<tr>
<td>Operating expenses</td>
<td>133 421</td>
<td>149 974</td>
</tr>
<tr>
<td>Financial expenses (depreciation of bond portfolio)</td>
<td>75 853</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL expenditure</strong></td>
<td><strong>2 165 860</strong></td>
<td><strong>1 763 008</strong></td>
</tr>
</tbody>
</table>

| NET RESULT                           | 44 556      | 11 174      |
OVERVIEW OF THE FUNDRAISING CAMPAIGN
TARGETING ALUMNI AND FRIENDS OF THE ENS

International

> Contribution to the Pause programme: €11,120
This programme enables foreign researchers and teacher-researchers who are under threat in their own country to be welcomed in France.

> Financial support for foreign students who are applying for international selection: €6,000
Part of the travel costs for over fifteen students travelling to the School from all over the world to pass the entrance exam were funded by the Foundation.

> Funding international residency grants for ENS students: €10,000
These funds provide support for the international placements that are an integral part of the ENS diploma curriculum (field or laboratory internships abroad, research residencies, work placements) for around fifteen ENS students, by providing grants of between €600 and €2000.

Research and Innovation

> Contribution to the Start-Ulm prize: €5,000
The Foundation contributes to the annual Start-Ulm prize, which is organised by the Club des Normaliens dans l’Entreprise and is awarded to several start-ups within various categories.

> Funding for Machine Learning activities: €14,912
These funds will provide support to develop machine learning activities, by enabling IT equipment to be purchased, events to be organised and participation in international conferences.
The donations received enabled several projects to be funded in 5 specific areas: support for researchers and students internationally, research and innovation, heritage, need-based student grants, and development of the Foundation.

**Heritage**

> Digitalisation of the A-Ulm archives: **5000 €**
This digitalisation process allowed issues of the quarterly journal of the Sèvres Alumni Association to be conserved up to 1955: *Les Sévriennes d’hier et d’aujourd’hui* and *Le Bulletin de la Société des amis de l’ENS*.

> Archival grant for the library: **€10,000**
This donation from a major benefactor enabled the recruitment of a doctoral student for 6 months to work on the archives of certain collections in the ENS library.

> Contribution to outdoor and indoor facilities at the ENS, rue d’Ulm: **€33,656**

**Need-based grants**

> Financial support for students: **€20,000**
The ENS will provide additional financial support for ENS students (normaliens-étudiants) who are entitled to need-based grants.

**ENS Foundation**

> Communication: **€15,000**
Contribution to expenses for the 2019 alumni fundraising campaign.

> Development of the Foundation: **€100,500**
These dedicated funds, donated by major benefactors, provide the Foundation with additional resources to carry out prospection, promotion, outreach and communication activities.
The Micromégas team at the ENS Physics laboratory is exploring fluid transport down to the smallest of scales, in channels which can be as minute as a few atoms wide. The often exotic properties of fluid transport are typically harnessed by nature at the level of biological channels, sometimes in unexpected ways, for example for filtration, energy storage or communication. The team is currently developing new instrumentation, using a precise combination of fluorescence and flow, and the ultra-sensitive camera, which has been purchased with funding from the Foundation, will allow us to explore these phenomena with a previously unattainable resolution. This will allow the team to shed light on transport in molecular channels and, in particular, to explore the influence of quantum effects on hydrodynamics at these infinitesimal sizes.

LYDERIC BOCQUET
Director of the Pierre-Gilles de Gennes Institute, CNRS and physics professor at the ENS.

Concerts are organised every month in the Salle des Actes. During these important events in the School’s calendar, students or guest performers have the great pleasure of playing this magnificent piano.

MALO COURBARON
Responsible for the Trouvères music club
The renovation of room 2 of the humanities library is an example of the kind of operation that can be carried out thanks to the fundraising programme and the generosity of our donors. Renovation work on this 800m² room took two months and involved laying a sound-proof floor, restoring shelves to their original colour and acquiring new furniture that toned in with the existing decor, which is a fine example of 1950s metallic interior design. Now equipped with plenty of plug sockets and comfortable armchairs on the mezzanines, the room has seen regular increases in attendance since it was renovated, to everyone’s satisfaction. Now that the ancient language and literature collections in this room can be seen in their best light, other sectors like history or foreign literature (rooms 4 and 5) would also derive benefit from similar treatment.

EMMANUELLE SORDET
Director of the Ulm-Jourdan Library

As a Classics student at the ENS, I am on an exchange at Seoul National University from September 2018 to June 2019. The purpose of my visit is to discover how French language and culture are taught in such a different country, since I intend to teach French as a foreign language. Apart from enabling me to cover my essential costs (rent, transport, study materials), this grant also gives me the opportunity to carry out other activities such as volunteering as a tutor at an orphanage in Seoul.

MARILIA LIBBRECHT
In 2018, the Start-Ulm Deep Tech prize was awarded to DIVA

The Diva project enables surgical teams to prepare and rehearse their actions before an operation, predict where tumours are located and determine clean margins.

« The aim of the DIVA project is to combine human cognition, virtual reality and machine learning to profoundly modify the viewing and analysis of medical images. DIVA accompanies hospital staff from the radiologist’s computer to the operating theatre.

Over the last 20 years, the development of advanced research, known as “deep tech”, in the form of small, flexible private organisations, has profoundly changed the way we view research, innovation, and the future of young researchers, engineers and creators. Start-ups are capable of making real breakthroughs in knowledge and at the same time striving to achieve immediate social impact.

This Start-ULM Deep Tech prize provides us with the recognition that our project is technologically innovative, and shows the determination of the ENS and PSL for their institutions to shine in the entrepreneurial arena. The prize is also confirmation of the future viability of the start-up that we are about to create. This prize has opened many doors for us, allowing us to focus on our transition towards a business entity and, at the same time, to enrich our project with new alliances in the hospital research field.

Finally, we also consider this prize as a tribute to the third founder of our project, Maxime Dahan, who died 4 months ago and who was a former PhD student and researcher at the ENS in the Kastler Brossel laboratory. »

JEAN-BAPTISTE MASSON
It is the School’s ambition to assist all ENS students (normaliens étudiants) who are entitled to a need-based grant by providing them with additional financial support every year. In 2018-2019, there were 111 such students. For each student, this assistance can represent over three month’s additional funding, increasing their total annual financial support by over one-third.

This support will be funded from resources provided by sponsorship, and the goal is to ensure that every student grant holder, whose attendance has been verified, will receive financial assistance throughout his/her studies at the ENS.

This grant programme is aimed at donors who feel attuned to ENS values, namely educational excellence through research, a high level of international exposure, and actions to promote equal opportunities and gender equality. Donors who wish to support this programme will enable each student grant holder at the ENS to embark on his/her study curriculum with greater peace of mind and play a full role in his/her own training.
CHAIRS AND PROJECTS
SPONSORED BY COMPANIES

The ENS Foundation manages several research chairs, which have been sponsored by companies for the past few years. The research is carried out in various departments of the École normale. This activity is very important and is set to grow over the coming years. Private funds for research, training and innovation are essential to complement the funds already received by the School via various public and private sector calls for proposals. The Foundation has also received donations from companies like Google to fund research projects.

MHI/ENS Chairs in mathematics and physics

The École normale supérieure and Mitsubishi Heavy Industries have combined research activities of the highest level of excellence with knowledge dissemination among students. Thanks to sponsorship from Mitsubishi Heavy Industries, two chairs were created in 2016 for a five-year period: one in mathematics covering the fields of analysis, probabilities and dynamic systems, led by Dmitry Chelkak, who won the Rapahel Salem Prize in 2014; the other in the field of high energy physics and cosmology, led by Vyacheslav Rychkov.

Almerys Chair in data science and IT security

The goal of this sponsored multidisciplinary scientific chair on “Data science and IT security”, which was signed in 2016 for a period of five years, is to promote research activities on this topic and thus create a scientific community in this field at the ENS. The chair seeks to be a platform for scientific and technical interaction to enable the development of additional alliances and joint projects. The scientific director of this chair is David Naccache.

Other chairs and projects sponsored by Axa, Fondation du Risque, Morpho, CFM, Airbus, Société Générale, Google...

As an example, as part of Google’s programme to promote excellence in academic research, the company has made an “award” to support the ENS Computer Science Department’s machine learning project, whose mission is to develop optimization algorithms for statistical learning.
Launch of the Louis Vuitton/ENS Chair in artificial intelligence

« The Louis Vuitton - École normale supérieure scientific chair in Artificial Intelligence was created in 2017 and inaugurated on April 12th, 2018 by the Director of the ENS, Marc Mézard and the Chairman and Managing Director of Louis Vuitton, Michael Burke. The objective of this chair is to build close cooperation between Louis Vuitton and the ENS in the field of artificial intelligence, with a particular focus on data processing using statistical learning methods and artificial vision.

Intelligent data processing is one of the cornerstones of digital transformation within Louis Vuitton. To speed up this transformation, this global leader in luxury leatherwear and fashion has decided to capitalise on the world-renowned scientific expertise of the ENS in the artificial intelligence field. The creation of the Louis Vuitton excellence chair embodies this strategy. In time, it will enable Louis Vuitton to gain access to innovative technologies in order to improve their overall customer service.

In 2017-2018, the ENS and Louis Vuitton organised several joint meetings, in the presence of researchers from the SIERRA and WILLOW teams, as well as engineers and directors from Louis Vuitton. The chair has also provided support for research in the artificial intelligence field, through funding for a doctorate, for several assignments and for the preparation of scientific experiments.

In 2019, the ENS and Louis Vuitton plan to oversee a new master’s assignment on statistical learning and automated text processing. This partnership gives the ENS the opportunity to focus on tangible industrial problems, test algorithms, verify models under real-life conditions and guide future work towards new avenues of research. »

IVAN LAPTEV
Scientific Director of the Chair, researcher at the ENS Computer Science Department and at INRIA
DONOR RECOGNITION PROGRAM

Every time you make a donation to the ENS Foundation, your generosity will be acknowledged through our donor recognition programme:

| Subscription to the *La vie de l’École* newsletter | X | X | X | X | X |
| Publication of your name - or anonymity - in the donor list (in the Foundation’s annual report) | X | X | X | X | X |
| Invitation to the *Nuit des Sciences et des Lettres*, as well as other conferences or events at the ENS | X | X | X | X | X |
| Invitation to the ENS / Foundation annual donor evening | X | X | X | X | X |
| Invitation to the annual Legrain scientific conference and other selected events | X | X | X | X | X |
| Your name on our donor wall (digital format) | X | X | X | X | X |
| A visit to the treasures of our libraries / Book signing sessions | X | X | X | X | X |
| Invitation to the Start-Ulm Prize-giving ceremony | X | X | X | X | X |
| Invitation to the Director’s monthly seminar | X | X | X | X | X |
| Invitation to the Caïman bi-annual dinners (science and humanities) | X | X | X | X | X |
| Possibility of naming a place or programme in your honour (conference, scholarship, event) | X | X | X | X | X |
| Invitation to the “Circle 45” dinner, in the presence of a prestigious guest speaker | X | X | X | X | X |
DONORS SINCE 2016
DONATIONS AND PLEDGES, A REAL INVESTMENT IN THE FUTURE OF THE SCHOOL

Circle 45
Donations from €100,000 upwards over 5 years

Etienne et Caroline BECKER (1990 S)
Sophie BOISSARD (1989 L)
Emmanuel BOUSSARD (1990 S)
Anne BOUVEROT (1985 S)
Benjamin et Caroline JACQUARD (1991 S)
Xavier et Isabelle LAZARUS (1991 S)
Olivier LEGRAIN
Nicolas PAULMIER (1983 S)
Marc ROMANO (1988 S)
Arnaud VINCIGUERRA (1984 S)
Lionel ZINSOU (1975 L)
+ 2 anonymous donors

As a former student (1989 L), I am most grateful to the School for having offered me a unique combination of high-level academic training, open access to all literary and scientific disciplines, and intellectual rigour. As a company director and committed citizen, I am convinced that the School, as one of the main institutions in France capable of training free-thinking, enthusiastic people, can today play a role in increasing our understanding and improving our response to some of the major challenges that we all face: the revolution in life sciences and the mastery of artificial intelligence, climate issues and urban development, the protection of democratic progress in a globalised world... To accomplish this, resources are of course necessary, to attract and retain the best researchers and provide good conditions for students to carry out their work. For all these reasons, I have made a commitment to the Foundation and am an active participant in the campaign committee. I hope that many other former students from all over the world who share my attachment to the School will join us. For it is a just cause!

SOPHIE BOISSARD
Managing Director, Korian
Member of the campaign committee
Caïman Circle
Donations between €50,000 and €99,999 over 5 years

Alain BAUDANT (1970 L)
Pascal BLANQUÉ (1985 L)
Marwan LAHOUD
Xavier MENGUY (1955 S)
Antoine WINCKLER (1976 L)

My memories of the School are of years of free exploration in the fields of knowledge to which we were drawn by our desires, either on the fringes or outside the compulsory curriculum. Like a good mother, the School allowed us to do this. Even better, she offered us the Library, a heaven-sent place to seek out knowledge. This enabled us to follow our intellectual desires freely. I have fond memories of card indexes with their tabs and well-thumbed cards that had passed through the hands of so many knowledge-lovers. I am still overjoyed that I was able, as I passed from one reference to another, to reach back almost to the seeds of knowledge, to truly understand what an original source means and the indebtedness that forms the basis of all research activities. In comparison to other mammoth-sized universities, our School is really small. And yet it has been the creator of all kinds of knowledge. It has been at the forefront of the discoveries that have shaped our world, exemplifying fundamental and applied science and thought. Our world is now more competitive than ever. I fervently hope that the School will maintain its standing. This donation is a debt repaid. I could have assigned my contribution to a scholarship for an international student. I hesitated for a long time, and then chose to go as far back as possible to the source. I assigned my donation to the scientific exploitation of the archives of some of our illustrious Predecessors, as a tribute to the lesson in humanity that the Library itself represents and the happiness it brought me, and to preserve this portion of knowledge without which no awareness or true social value can exist.

ALAIN BAUDANT
Ernest Circle

Donations between €10,000 and €49,999 over 5 years

Edouard BREZIN
Caroline BRUN MARAIS (1981 L)
François BRUNET (1985 L)
Philippe CAMUS (1967 S)
Dominique FERRERO (1968 L)
Stéphane ISRAEL (1991 L)
Isabelle KOCHER (1987 S)
Maryline et Flavien KULAWIC
Jacques MASSOT (1968 L)
Marc MÉZARD (1976 S)
Henri MOISSINAC (1990 S)
Laurent PERPÈRE (1972 L)
+ 2 anonymous donors

As a member of the ENS Foundation’s Board of Directors for the last four years, it was a natural step for me to join the campaign committee and make a donation to the Foundation. The École normale supérieure has a role to play among the top-rated universities worldwide: the excellence of its research in science and humanities, its intrinsic interdisciplinary approach and the freedom for each student to tailor his or her own study path are unique in France. To achieve this, the ENS needs additional resources that only the private sector can now provide: both alumni and companies. The School shaped my career and today I am proud to be able to give back what I have received, by supporting and contributing to its development.

ISABELLE KOCHER
Chief Executive Officer of the Engie Group,
Member of the ENS Foundation Board of Directors,
Member of the campaign committee
Cothurne Circle
Donations up to €9,999 over 5 years

Marianne AKIAN (1982 S)
Laurent ALT (1983 S)
Nicole ANDREAU (1958 S)
Jacques ARBEIT
Hélène ARBER-KREBS (1980 L)
Michel AUCOUTURIER
Catherine AUDARD (1963 L)
Agnès AUDIER (1984 L)
Pierre AVERBUCH (1951 S)
Catherine AYRAULT (1981 S)
Brigitte BAIJOU (1972 S)
Philippe BAMAS (1987 S)
Luc BARBULESCO (1973 L)
Claude BARDINET
Claude BARDOS (1960 S)
George BARLOW (1955 L)
Jean-René BARRA (1953 S)
Laure BARRIERE (1998 S)
Alain BARTHELEY-VIGOUROUX
Francois BASTIN (1989 S)
Jacques BAUCHE (1958 S)
Roland BAUCHOT (1949 S)
Alain BAUDOT (1962 L)
Marianne BAYET
Lucile BEGUERI-POITOU (1959 S)
Marcel BENABOU (1960 L)
Gaël BENABOU (1997 S)
Hourya BENIS SINACEUR (1962 L)
Kamel BENNACEUR (1975 S)
Xavier BENVENISTE (1974 S)
Claude BENZAKEN
Joel BEREND
Dominique BERTOLUS (1977 L)
Monique BERTRAND (1959 S)
Marianne BÉTHERY (1983 L)
Claude BÉTOURNÉ (1959 S)
Michelle BEYSSADE (1954 L)
Sébastien BIDAULT (1998 S)
Claude BLANCHARD (1960 S)
Christian BLANCHARD (1951 S)
Marcel BOITEUX (1942 S)
Pierre BONGRAND (1968 S)
Brigitte BONNET (1975 S)
Chantal BOTHEREAU
Jean-Marc BOTTAZZI (1988 S)
Patrick BOUCHAREINE (1958 S)
Georges BOUNIOL
Pierre BOURGUET (1961 L)
Annick BOUTY (1975 L)
Mireille BRANGE
Philippe BRAUNSTEIN (1955 L)
Louise BREGIER (1990 L)
Jean BRIAT (1951 L)
Pascale BRILLET-DUBOIS (1990 L)
Joël BROUSTAIL (1983 L)
Jérôme BRUN (1969 S)
David BRUNAT (1992 L)
Fabrice CANCRE (1983 S)
Evelyne CAPIZZI (1972 L)
Yves CARISTAN (1971 S)
Jean-Michel CARRIÈ (1964 L)
Yves CASEAU (1982 S)
Pierre CASPARD (1966 L)
Maurice CAUSSE (1943 S)
Nicole CAZAURAN (1950 L)
Jean CÉARD (1957 L)

Now that I have been retired for seven years, the time has come for me to make my contribution to help future generations. For this reason, I have decided to support the École normale supérieure Foundation. I am particularly in favour of programmes that encourage international exchanges, especially grants awarded to young researchers for long-term residencies in foreign research laboratories. In all the years I have spent at the university, I witnessed just how beneficial these periods abroad were for them, helping them to progress in terms of original thinking, independence and maturity.

JEAN-LOUIS VIALLE
Science graduate,
Former Professor-Researcher in Paris (ENS) and Orsay
Jean-Pierre CEBE
Alain CHABAS (1979 S)
Lucien CHAMBADAL (1953 S)
Étienne CHANTREL (1997 L)
Jean CHARUE
Jean-Michel CHASSERIAUX (1961 S)
Yves CHEVREL (1959 L)
Maxime CHIREUX (1986 S)
Guillaume CLARET (2008 S)
Maurice CLAVELIN (1948 L)
Claude COHEN-TANNOURDI (1953 S)
Pierre COHEN-TANUGI (1969 L)
Laurent COHEN-TANUGI (1976 L)
Roland COMBESCOT (1964 S)
Candice CONTET (1998 S)
Paulette CORDES
Marie-Hélène COSSART (1950 S)
Lydia COUDROY (1983 L)
Eléane COUSQUER (1963 S)
Marcel CUVIGNY (1945 L)
Philippe D’HARCOURT (1951 L)
Dominique D’HINNIN (1979 L)
Jean-Marc DABADIE (1968 L)
Jean DALIBARD (1977 S)
Rose-Anne DANA (1966 S)
Yannick DANARD
Hervé DAUDIN (1988 S)
Gérard DAVID (1963 L)
Benoît DE CORNULIER (1965 L)
Olivier DECAZES (1996 L)
Robert DELORT (1953 L)
Françoise DEMENGEL (1977 S)
Victor DEMIAUX (2004 L)
Jérôme DENIS (1978 S)
Brigitte DENKER-BERCOFF (1989 L)
Claire DEVOUAGE (1984 S)
Grégoire DEYIRMENDJIAN (2003 S)
Béatrice DIDIER
Michèle DIRINGER (1952 S)
Elisabeth DOGNIN (1959 S)
Jean-Paul DOGUET (1981 L)
Yacine DOLIVET (1999 S)
Gilles DORIVAL (1965 L)
Dominique DRON (1982 S)
Jean-Jacques DUSAURE (1953 L)
Jean-Louis DUMAS (1944 L)
Pascaline DUPAS (1997 L)
Marie et Emmanuel DUPUY (2006 S)
Béatrice DURAND (1979 L)

Catherine DURANDIN (1966 L)
Gérard DUVALLET (1968 S)
Louis DUVERT
Marianne DUYCK (2012)
Nicole EL KAROUI (1964 S)
Eurydice EL-ETR (2000 L)
Virginie EMSELLEM (1988 S)
Aymeric EROUART (1998 L)
Roger ESTABLET (1959 L)
Ellen et Victor FABIUS (2002 L)
Philippe FAIVRE
Alain FAVRE (1962 S)
Maurice FIGUERES
Simone FOLLET (1955 L)
Laure FOURNIER (1991 S)
Guy FRACHON (1963 S)
Etienne FRANÇOIS (1964 L)
Céline FRIGAU MANNING
Olivier FRUCHART (1991 S)
Claire GACHON (1997 S)
Geneviève GAGNAIRE
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Jean GARAPON (1968 L)
Patrice GARNIER
Sylvie GAUDEL (1971 S)
Jean-Michel GAULIER (1983 S)
Madeleine GAZANION (1944 S)
François GÉAL (1985 L)
Jean-François GERARD-VARET
Jean-Louis GERGORIN
Patrick GHEERARDYN
Madeleine GIGOT (1947 S)
Roland GILLARD (1968 S)
Marc GIUSTI (1969 S)
Pascale GOMEZ (1978 L)
Stéphane GOMPERTZ (1967 L)
Bernard GOTLIEB (1968 L)
Christine GRIESMAR (1975 S)
Pierre GRINSPAN (1993 S)
Alain GROSCHIRARD (1962 L)
Jean-Marie GUÉHENNO (1968 L)
Dominique GUELFFUCCI (1953 L)
Anne-Marie GUENEGO (1963 S)
Alain GUICHARDET (1950 S)
Jean-Charles GUILLET (1984 L)
Arnaud GUINIER (2004 L)
Alex GUINADEAU (2002 S)
Alice GUYON (1988 S)
Hervé GUYOT (1975 S)
Mireille HADAS-LEBEL (1960 L)  
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Scott HARTSTEIN  
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François HERLCIQ (1952 S)  
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Lin HONGZHOU  
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Rémi LOUVEL (2001 S)  
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Mahendra MARIADASSOU (2003 S)  
Severine MARIN (1993 L)  
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Valérie MAZA (1988 S)  
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Jean METAYER (1955 L)  
Maurice MEULEAU (1949 L)  
Yves MEYER (1957 S)  
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Yves MICHAUD (1964 L)  
Florent MICHEL (2010 S)  
Max MICHEL (1976 S)  
Charlotte MICHELET (1994 L)  
Michèle MINGUIN-DEBRAY (1958 S)  
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Patrick MORA (1971 S)  
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Françoise MULLER (1955 S)  
Jacques NEEFS (1966 L)  
David NELIGAN  
Louis NELTNER (1992 S)  
Francis NETTER (1945 S)  

Hélène NGUYEN (1957 S)  
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Anne-Marie NICOLAS (1961 S)  
Geneviève NIHOUL (1960 S)  
Georges NIVAT (1955 L)  
Christian NUGUE (1958 L)  
Gary OGER (2007 S)  
Marie-Catherine OLIVI (1990 L)  
Daniel OLSCHWANG (1958 S)  
Danielle PANSU  
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Agnès PERTZEL (1981 S)  
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Michel POIRIER (1948 L)  
Lucile POITOU-BEGUERI (1959 S)  
Patrick PONSOLLE (1965 L)  
Nicole POUX (1953 S)  
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Jean PRADINES (1954 S)  
Philippe PREAUX (1969 L)  
Guillaume PRIGENT (2010 L)  
François PROUST (1945 S)  
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Simone PUISEUX-DAO (1949 S)  
Christiane PUJOLLE (1978 S)  
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Isabelle REBILLARD (1974 S)  
René REBUFFAT (1952 L)  
Christelle REGGIANI (1990 L)  
Guillaume REMY (2011 S)  
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Miranda ROIG (1971 L)  
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Gilbert ROUQUIÉ (1975 S)  
Roger ROY (1949 S)  
Gilles RUBINSTENN (1990 S)  
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Didier SAPAUT (1970 L)  
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Anne SZYMCAZ (1992 S)  
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Michel WOHRRER (1971 S)  
Guy WORMSER (1975 S)  
Ghislain WOUTERS (1978 L)  
Adeline WRONA (1989 L)  
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+ 8 anonymous donors

Thank you for your long-term commitment and support
The École normale supérieure Foundation is a state-approved, public-interest foundation, created on March 13th, 1986. Its vocation is to:

- develop the École normale supérieure’s research and training activities;
- strengthen the School’s ties with the business sector;
- enhance its international profile;
- support its partners, in particular the scientific cooperation foundation known as Paris Sciences et Lettres (PSL), of which the ENS is a founding member.

The institutional founding members that enabled the creation of the ENS Foundation were: Allianz, Areva, Axa, BPCE, BPI France, Bull, CEA, Crédit Agricole, EDF, Havas, Lagardère, Saint-Gobain, Sanofi, Solvay and Veolia.

The individual members were: Yves Cannac, Philippe Mahrer, Lionel Zinsou, Gilles de Margerie, Laurence Danon. Finally, the École normale supérieure Alumni Association (now called A-Ulm), the Club des Normaliens dans l’Entreprise and the ENS Institute also contributed to the creation of the ENS Foundation.

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Lionel Zinsou, Managing Partner of Southbridge

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**STANDING INVITEE**

in an advisory capacity
Jean Hartweg, A-Ulm representative

**INDEPENDENT AUDITOR**

Jérôme Eustache, Mazars
We decided to create a foundation in the United States to support the fundraising efforts of the École normale supérieure and the ENS Foundation. This gave rise to the Friends of ENS Foundation, which was created in 2017. As a Public Charity Foundation with 501(c) status, this foundation can receive donations from private individuals, companies and foundations in the United States and issue tax receipts. Its other missions are to promote the international mobility of students and researchers, and to enhance the École normale supérieure’s international profile through its network of alumni living in the USA and its academic partnerships. I am very pleased to chair Friends of ENS and thus contribute to the School’s development beyond the borders of France.

PHILIPPE CAMUS
Chairman of Friends of ENS Foundation (1967 S)

Members of the Friends of ENS Foundation’s (Board of Directors)

Philippe Camus, Chairman
Marc Mézard, Vice Chairman
Yacine Dolivet, Secretary and Treasurer, Citadel (1999 S)
Elizabeth Le Bras, AVP Finance, L’Oréal USA (1984 S)
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/ HOW TO SUPPORT THE ENS

As a private individual

You can make an annual donation or multi-year pledge. For ex.: need-based grants of €5,000 per year, Mathematics Olympiad scholarship of €20,000 per year over 5 years...

If you are a French taxpayer, you can deduct 66% of the amount donated from your income tax, up to a maximum of 20% of your taxable income. If the donated amount exceeds this limit, the surplus can be carried over for the following 5 years (Article 200 of the French tax code). If you are liable for French wealth tax (Impôt sur la Fortune Immobilière, IFI), you are entitled to a tax deduction amounting to 75% of your donation, up to a maximum of €50,000 (maximum donation €66,666).

<table>
<thead>
<tr>
<th>Your donation</th>
<th>Net amount after income tax deduction (66%) ¹</th>
<th>Net amount after wealth tax deduction (75%) ²</th>
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<tr>
<td>€100</td>
<td>€34</td>
<td>€25</td>
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<td>€500</td>
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<td>€1,000</td>
<td>€340</td>
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<td>€10,000</td>
<td>€3,400</td>
<td>€2,500</td>
</tr>
<tr>
<td>Other amount</td>
<td>34%</td>
<td>25%</td>
</tr>
</tbody>
</table>

¹ Up to a maximum of 20% of your net taxable income  
² Up to a maximum of €50,000 per annum

As a company

You can support the ENS Foundation and the École normale supérieure’s development projects in several ways. This can take the form of a research and education chair, funding for a specific training or research programme, or for a student grant programme.

For companies that are liable for French company tax, 60% of the amount contributed is tax-deductible, up to a maximum of 0.5% of company turnover excluding VAT. If the amount exceeds this limit, the surplus can be carried over for the following five years (Article 238bis of the French tax code).

<table>
<thead>
<tr>
<th>Your donation</th>
<th>60% tax deduction</th>
<th>Net cost after tax deduction</th>
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<tr>
<td>€50,000</td>
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<tr>
<td>€500,000</td>
<td>€300,000</td>
<td>€200,000</td>
</tr>
</tbody>
</table>
How to make a donation in France

- Donations by cheque, payable to the “Fondation de l’ENS”, at the following address: Fondation de l’ENS, 45 rue d’Ulm, 75005 Paris
- Secure online donations on our website: www.fondation.ens.fr
- Donations by bank transfer: IBAN FR98 4003 1000 0004 7827 K44
- Direct debit donations, should you wish to spread your donation out over the year
- Bequests
- Life insurance
- Gifts
- Donation of securities (bonds, shares)

How to make a donation outside France

If you live in the US, you can make a donation to Friends of ENS:
- Online: www.ens.fr/friends-ecole-normale-superieure-foundation
- By credit card or bank transfer: Allison Moore amoore@emailsaratoga.net Tel. : +1 (410) 543-2126

If you live in Europe, you may be eligible for the Transnational Giving Europe programme (which covers 19 European countries).
KEY FIGURES ON THE ENS

Founded in 1794
Over 250 years of research

2330 students
20% of international students

13 Nobel prizes
10 Fields Medals
2 Abel Prizes

130 000 m²

115 M of annual budget

EXPENDITURE

<table>
<thead>
<tr>
<th>Category</th>
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<tr>
<td>Personnel</td>
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<td>Operations</td>
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<td>Investments</td>
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</table>

INCOME

<table>
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<td>State subsidies</td>
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<tr>
<td>Other public subsidies</td>
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<tr>
<td>Own income</td>
<td>€13 M</td>
</tr>
</tbody>
</table>
Thank you!

To all the private individuals, foundations, institutions and companies, in France and abroad, which are contributing to the School’s development

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www.savoirs.ens.fr
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Artificial intelligence and data science
Quantitative biology and modelling living beings
Globalization and humanities
The planet and its sustainability

*together